

GARMENT INDUSTRY -

Keys to Improve Supply Chain Efficiency

Simon Lum
Chief Operating Officer
MSC Limited

Date: 30th May, 2005





Agenda

- Industry Trend
- Efficiency "Killers"
- Solutions
- Goal
- Major Challenges







Industry Trend



Industry Trend

- Decreasing margin
- 'Just In Time'
- Reducing order size with complicated styling
- Off shore and Mainland China competition





Industry Trend

Customers shifting material liability to Vendors

Customers requiring high transparency of orders

- Vendors extending into Demand Chain
- Mega factory set up





In other words....

these are the challenges





New Definition 2005

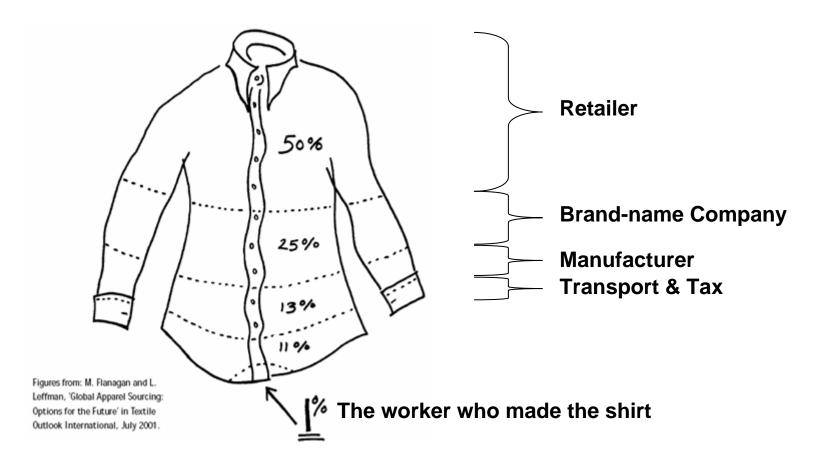
"It is not the strongest of species that survive, nor the most intelligent, but the most responsive to change"

"Efficiency means profitability"





Who Gets What Profit from a Shirt?



Unluckily, It was 2001 figure....



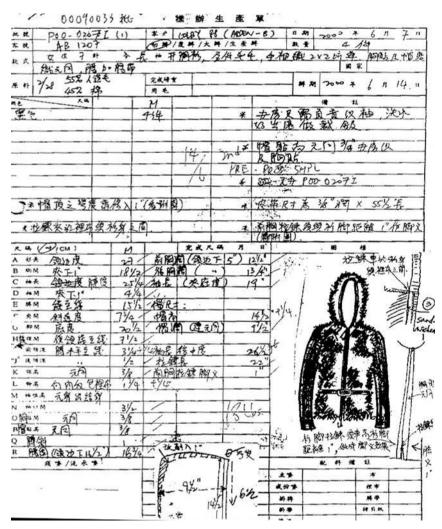
Efficiency "Killers"

- Human Errors and Garbage information
- Inaccurate Costing Information
- Too many samples and development work
- Staff overloaded worsen by bad habit
- Manual follow up process
- Poor communication between departments
- Lack of management information
- Poor communication with buyers and suppliers



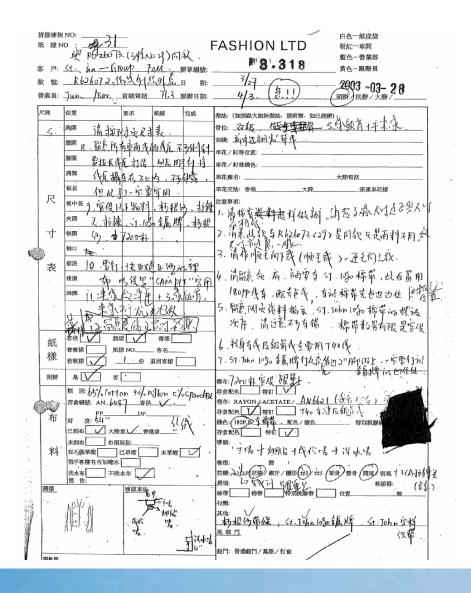


Manufacturing Order!





Sample Order!





Sample Inspection Sheet!

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Costing Sheet !!

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C.M.T.		18/1/50	120	13/2	324+214	1		1	
ACCESSORIES: B	UTTON / LABEL	18/11		13/2	5	1		1	
INTERNAL COST:		11/11	0	13/2	(0 :	/		1.1	
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3. QUOTA CO.		T					FINAL QUOTA	4	PX QUOTE
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Working Environment!!





Sample room !!







What we can achieve today with ERP solution?



Structured Production Orders



生產單

第1頁(共3回)

: NORTIN MINAUGHTIN **W W** : YXUCOLTD 雅 家 本廠放號 : MSCST00001

: MSCPOST001 生產單級號 發率人 : Mission System Consultant 産業日期 : 2004年08月28日 起貨日期 :2004年11月28日

: NMNST0121

製造注意塞項

率建設示規模: 於為,從期等組14·領域, 下級提供連絡,開稅以14·1%級,的

率键指示规则: 银門共a保,中保在核中,左右检各一组依纸

率键指示病医:原第1A1项口

MSCST00001

客户款號



颜色及呎时分配表

: MSCST00001 起黄日期 : 2004年11月28日

配色研制	8	10	12	14	16	TOTAL
源色	100	100	100	100	100	500
天新色	100	100	100	100	100	500
-						1,000 (PCS

特別重要事項

WASHING LABEL: MACHINE WASH COLD; GENTLE CYCLE WITH SIMILAR COLOURS; USE ONLY NON-CHLORINE BLEACH WHEN NEEDED.

LINE DRY FRON ON LOWEST SETTING AS NEEDED

MSC

18/F China Aerospane Contre. 143 Hol Bun Road, Kirun Tong, Kooloon , Hung Kong Tel: (852) 2510 1848 fmail: htt:@mic.com/k Fax: (852) 25 80 8825 Works were measure He



生產單級號 : MSCPOST001 本産款款 : MSCST00001

: Mission System Consultant 据2 图(共3 图) 發率人

呎时表 (CM)

名稱 \ 呎霉	8	10	12	14	16
腰圍(最窄點度)	39.750	40.000	40.750	41,000	41.750
(%c (%)	49.000	41.000	42:000	43:000	44.000
坐開(腰下7)	49.500	41.500	42.500	43.500	44.500
0E06	14.625	15,625	16.625	17.625	18.625
程列	13.875	14.875	15.875	16.575	17.875
後中長	22.000	23.000	24.000	25:000	26.000
前中長(簡別點度)	22.625	23.625	24.625	25.625	26.625
袖長	29.875	21.875	22.875		
袖口間	6.750	7.750	8.750	9.750	10.750
袖厚(夹下1/2)	13.500	14.500	15,500	16.500	17.500
主夾团	19.750	20.750	21.750	22:750	23.750
(ED (A)	41.750	42.750	43.750	44.750	45,750
建英	13.000	14.000	15.000	16:000	17.000
主領領	14.875	15.875	16.875	17.875	18.875

附加事項 26/25/35/45

: NORTON 网络1包织(SEARS 多不食印料使性)

26-02-3E-61 1.7%不開下間

割切り 1,0003,001,00

包裝資料

: 每件人一個警告辦際政學院內放一個硬卡經要用考貝紙包括 無理路內等限上

SEARS SHESSYSEARS LOT NOT RET PEOCH 中原

P STYLEN: MUCETUOOP1

位理1 QTY:(自行網路) PGF 但第2

G_K_|自行網路| NG POST OF SECRY: N.K. | 自行場系: 830 MADE IN CHIEN

注意事項

:不要器 "MADE IN CHINA" 特别主席 1.建位是积厚

特别注意



18/F China Aurospane Contro. 143 HeilBun Road, Kirun Tong, Keuloon, Heing Kong Tel: (852) 2580-1848 Ros: (852) 25 83 8825 fred nin@rec com/k Works you mercom He



Structured Production Orders

製造通知單

發單日期: 2004年07月27日 更改日期: 2004年07月27日

製造車No.: <u>L0408036</u> 原料類 : <u>80%RAYON 18%NYLON</u> 客戶: <u>WESTCOAST CONTEMPO I</u>合約: <u>VPO-1271</u> 2%SPANDEX

款類 :

女裝樽領彎夾長袖過頭笠, 全件車邊,衫腳元筒, 飯/袖咀車雙層毛毛,後中 車隱形拉鏈+釘烏蠅扣。

- 一條2/30 100%光絲 - 一條A4-8瑞華拉架 .

廠貨號 : L146890

重量: 10 1/4-11 1/4磅/打

客貨號: CH4-9203

客名: kenzie

原料	BLUSH	DAWN		
2/30支 100% 人造絲	M13509 粉紅	M13510 湖艦	5 25	3.
瑞華彈力線 #A4-8	M13790 粉紅	M13789 湖藍		

治	XS	S	M	L	XL
位置/ 呎时(INCH)					
身長-膊平度	20 3/4	21 1/4	21 3/4	22 1/4	22 3/4
胸閣-夾下1"	13	14 1/2	16	17 1/2	19
開開	12 1/2	14	15 1/2	17	18 1/2
腳高-元仝	1/2	1/2	1/2	1/2	1/2
膊闊	12 1/2	13 3/4	15	15 3/4	16 1/2
腰闊	11 1/4	12 3/4	14 1/4	15 3/4	17 1/4
袖長-後中至膊至袖口	29 1/2	30.380	31 1/4	31 3/4	32 1/4
夾闊-直度	6 1/4	6 3/4	7 1/4	7 3/4	8 1/4
臂闊-夾出1'	4 1/4	4 3/4	5 1/4	5 3/4	6 1/4
袖咀高-毛毛	1 3/4	1 3/4	1 3/4	1 3/4	1 3/4
袖咀閩	4 1/2	4 5/8	4 3/4	4 7/8	5
領閣-線至線	7 5/8	7 5/8	7 5/8	8 1/8	8 5/8
前領深-膊平至線	3 3/8	3 3/8	3 3/8	3 5/8	3 7/8
後領深-膊平至線	3/4	3/4	3/4	3/4	3/4
領高-毛毛領後中度	2	2	2	2	2
領拉力	12	12	12	12 1/2	13

呎吋	10 0	8		- 8	88	1	败量/	(PC)
xs	5	2						7
s	16	4						20
М	21	7	- 10	3				28
L	14	5	83			(2)		19
XL	6	3						9
9	62	21	0	0	0	0		83

加計.

- 1.3 3:展發
- 2.附辦1件請參考做貨;
- 3.後領中隱形拉鏈長加長2 1/2",但拉鏈
- 車法仍照大辦且拉鏈要配色:
- 4.烏蠅扣改爲2對,1對釘於毛領頂部,
- 另一對釘於毛領下1.1/4"位;
- 5.所有顏色大貨毛領均用米白色;
- 6.留意衫身不能起鏡及有壓痕,入件袋
- 時請多攝入些拷貝紙:
- 7. 開機前先急復M碼辦2件給客人批復;
- 8.出貨前先出船頭辦M碼2件。



交貨日期:2004年08月27日



We can centralize all Material Purchase

MATERIAL REQUEST

ATTN 敢: Kevin Chu

REQUEST ORDER

物料學家類如單 : MRPP002

PAGE 頁數 : 1 OF 1

DATE 月期 : 07-AUG-2004

CRDER NO. 製單:POPP002

ORDER SHIP DATE 货售:15-NOV-2004

PORT 結網:HONG KONG

MATERIAL NO. 物料紙盤	DESC/COLOUR 映要/明色	SIZE 製店	CONFIRM OTY 数量	UNAT PRICE IESE	AMOUNT SUPPLIER (HKD)金额 类重陶	EXPECTED DEL BOX PSPLECIES
Y001	1/5.5 54% <u>A</u> A	F50%.	26			
	BLACK		4,352.28 LB	HKD 12.0000/LB	52,227.12 MF	15-SEP-2004
	orange		2,177.44 LB	HKD 12.0000/LB	29,129.28 MF	16-6EP-2004
	white		2,177.44 LB	HKD 12.0000/LB	26,129.29 MF	15-8EP-2004
Y002	1/4 50% A.M.	50%人避	Ø			
	BLACK		3,771,95 LB	HKD 12.0000/LB	45,283.40 MF	15-96P-2004
	orenge		1,887.11 LB	HIC 12.0000/LB	22,046.32 MF	16-85P-2004
	white		1,887.11 LB	HKD 12.0000/LB	22,645.32 MF	15-8EP-2004
YGC-49	446款摊					
	BLACK	10	227.72 PC	HKD 1,2800/PC	273.26 CHICHEON	15-SEP-2004
	BLACK	11	56.91 PC	HKD 1.2000/PC	69 29 CHICHEON	15-SEP-2004
	orange	10	113 80 PG	HKD 1,2000/PC	136.88 CHICHEON	15-8EP-2004
	orange	11	29.50 PC	HKD 1,2000/PC	34 20 CHICHEON	15-SEP-2004
	ANHLLE	10	113,90 PG	HKD 1,2000/PC	135 58 CHICHEON	15-SEP-2004
	WHITE	11	28.50 PC	HKD 1.2000/PC	34.20 CHICHEON	16-SEP-2004

TOTAL AMOUNT 總金額 (HKD): 195,723.03

PEOLIESTED BY 母軍人 : Mission System Consultant

REMARKS 俸註 :

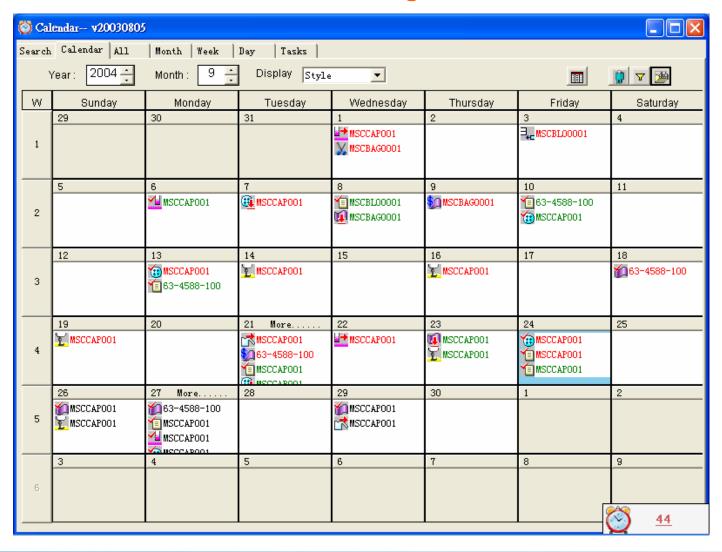


Structured Costing details

			CO	STING ANA	LYSIS		
COST	ING SHEET NO	D.: COJA0001			ISSUED BY	: MSC	
	OMER	: MSC LTD			DATE	: 18-JUN-2004	
STYL	E NO.	: MSCJA001			COST UNIT	: PCS	
CUST	STYLE	: C123			REF QTY	:	
STYL	E GROUP	:			DEPT NO	:	
DESC	RIPTION	: JACKET			DIV NO	:	
PROG	GRAM	:			SEASON	:	
Mate	rial					Actual	
Type Main	Material No.	Material Name	Usage	Unit Cost	Wastage	Consumption	Amount
nain	FAB001	100% Polyester	12YD	10.0000 HKD / YD	.00	12.00	120.00
	FAB002	100% Polyester	12YD	10.0000 HKD / YD	.00	12.00	120.00
						Total :	
Acc	INT001	Interlining	6YD	6.0000 HKD / YD	.00	6.00	36.00
	BUT001	Button	5PCS	5.0000 HKD / PCS	.00	5.00	25.00
						Total :	
					TOTAL M	ATERIAL COST :	301.00
	100000						
Lab/l	Misc						
Гуре	Misc Descri	ption	Usage	Unit Cost	Ma	rked Up Base	Base Cos
уре			Usage		Ma		
Гуре	Descri		Usage	Unit Cost	Ma	10.00 Total Lab/Misc	10.0
CMT	TRIMM MT		Usage	10.0000HKD	Ma	10.00 Total Lab/Misc	10.0
Lab/I Type CMT	Descri		Usage		Ma	10.00 Total Lab/Misc	10.0 10.0
Type CMT	Descrip TRIMM MT 普洗		Usage	10.0000HKD	Ma	10.00 Total Lab/Misc	10.00
Type CMT	Descrip TRIMM MT 普洗	ling	Usage	10.0000HKD	Ma	10.00 Total Lab/Misc	9.5
Type CMT	Descrip TRIMM MT 普洗	ling	Usage	10.0000HKD 9.5000HKD	M	10.00 Total Lab/Misc	10.00 10.00 9.50 9.50
Гуре	Descrip TRIMM MT 普洗	ling	Usage	10.0000HKD 9.5000HKD		10.00 Total Lab/Misc	10.00 10.00 9.50 9.50
Type CMT	Descrip TRIMM MT 普洗	ling	Usage	10.0000HKD 9.5000HKD		10.00 Total Lab/Misc 9.50 Total Lab/Misc 3.30 Total Lab/Misc AL COST	10.00 10.00 9.50 9.50
Type CMT	Descrip TRIMM MT 普洗	ling	Usago	10.0000HKD 9.5000HKD 3.3000HKD		10.00 Total Lab/Misc 9.50 Total Lab/Misc 3.30 Total Lab/Misc AL COST	10.0 10.0 9.5 9.5 3.3 3.3
Type CMT non-C	Descrip TRIMM MT 普洗	ling	Usago	9.5000HKD 3.3000HKD		10.00 Total Lab/Misc: 9.50 Total Lab/Misc: 3.30 Total Lab/Misc: AL COST Base Cost M.	10.00 10.00 9.50 9.51 3.33
Type CMT	Descrip TRIMM MT 普洗	ling	Usago	9.5000HKD 3.3000HKD		10.00 Total Lab/Misc: 9.50 Total Lab/Misc: 3.30 Total Lab/Misc: AL COST Base Cost M. 61.00	10.00 10.00 9.51 9.52 3.30 3.30
Type CMT	Descrip TRIMM MT 普洗	ling	Usago	9.5000HKD 3.3000HKD ttem Acc Main	тот	10.00 Total Lab/Misc: 9.50 Total Lab/Misc: 3.30 Total Lab/Misc: AL COST Base Cost M. 01.00 240.00	10.00 9.56 9.56 3.36 3.36 arked Up Coo
Type CMT	Descrip TRIMM MT 普洗	ling	Usago	10.0000HKD 9.5000HKD 3.3000HKD ttem Acc Main CMT	тот	10.00 Total Lab/Misc: 9.50 Total Lab/Misc: 3.30 Total Lab/Misc: AL COST Base Cost M. 61.00 240.00	10.0 9.5 9.5 9.5 3.3 3.3 1.3 240.6



Each merchandiser has his own working Calendar



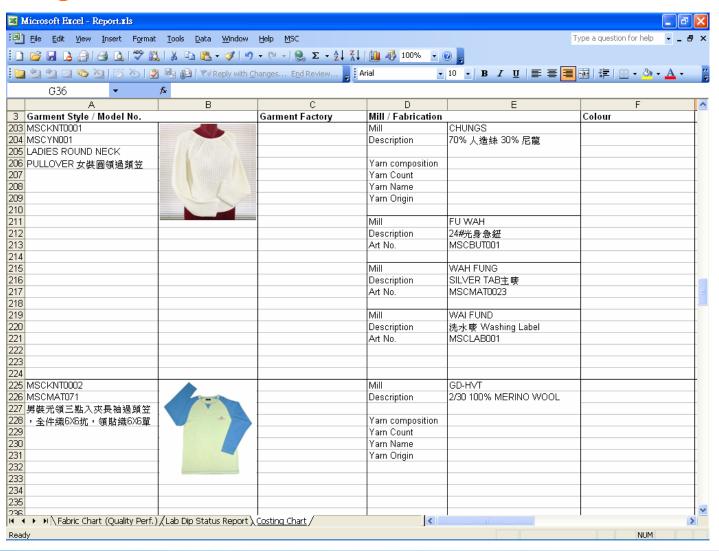


System keeping track of order status and sending alert

Picture Pict										EPORT	TION R	and AC	TIME										o's	CHIC	WHBM
MARE CODE PCS DUE DUE ACTL DUE	PL SH INSPE	TOP SN	HITTING	START R	p IPL	p SM	OTO IPL	PHO	T PL	FI	EPT PL	CONC	OFF/	STRIKE HAND	3 OP	LA	TRM	0/0	FTY	FABRIC		COLOR/ GROUP			NCT DEC
Second S	ACTL DUE	DUE	ACTL	DUE	ACTL	DUE	ACTL.	DUE	ZMD DUE	1ST DUE	ACTL	DUE	ACTL	DUE	ACTL	DUE	DUE	voveter)		CONTENT	200000		DESC.	-	ETORE.
Start		1/1852-50	- 8	858.5	60	849 D		. 0	04.00	#ABO	- 1	_	0 3			***						3 8	50 8000	Bhpt #	-
Stept # 15-05-14 15-05-		8/27		846					68 D	5/20 D										linck/lyary	4501	BLK/ NORY	STRAPES SIL TINK	Shot#	
She is a					9	0			5 8	0	(6)	8 0								a thea	0		F-04-03]	Shpt # 1-3	
1-1 She ## SWTR			- 7	ř				- 2		0	- 6	- 9	-1		P					-	4501	111.:	15-0584		200
1-2 Sept. 1-3 Sept.		8/20		62		930 O			5/16 O	4080 520	04/21 A	04/19 O	- 5			s/s 0				Sik/HPL		Black &	4440000 550000	1-1	
1-3 TIL: 4509 TIL: 45				0.000.00		a i b			DINOL	542 LI	. 2000 34 400	ALC D				36.0				nto Jay Top Tab Collar	-	hery	SWTR	1.2	
She if S			- 2							n i	-	L. 30	9 8	8 1	8	1						TIL:			
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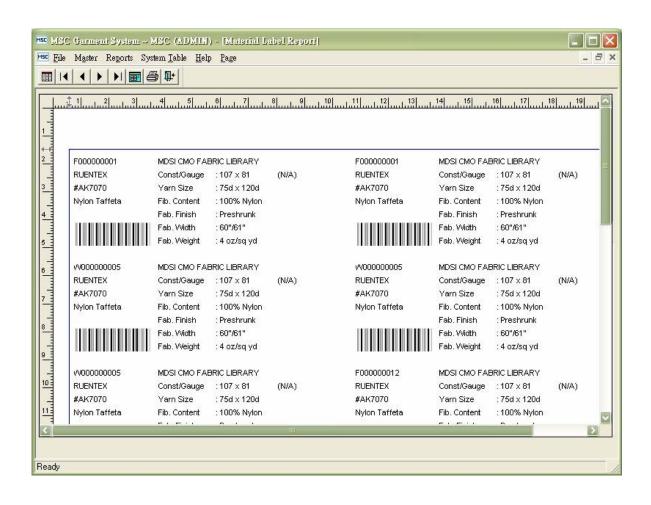


Direct integration of data source onto Excel





Sample Library to keep track of all samples applying bar code





MSC Garment System ~ MSC (ADMIN) - [Detail Planning - Edit]





File Master Order Processing Control Manufacturing Production Planning Material Job Ticket Reports System Table Help

25% 25% 50% 36% 25% 25%

Ship Date Start Date

01/10/2005 09/26/2004 10/24/2004

End Date Line Type Planned Qty

MSC Garment System ~ MSC (ADMIN) - [Global Planning - Edit]

15 1,976

20

20

KENJ02

Pending SC Planned SC Planned PO

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5G

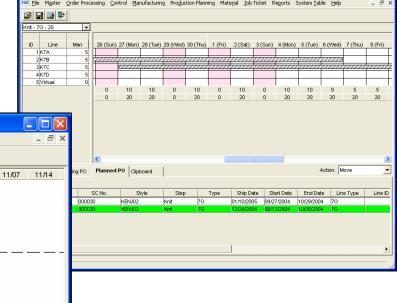
10G

12G

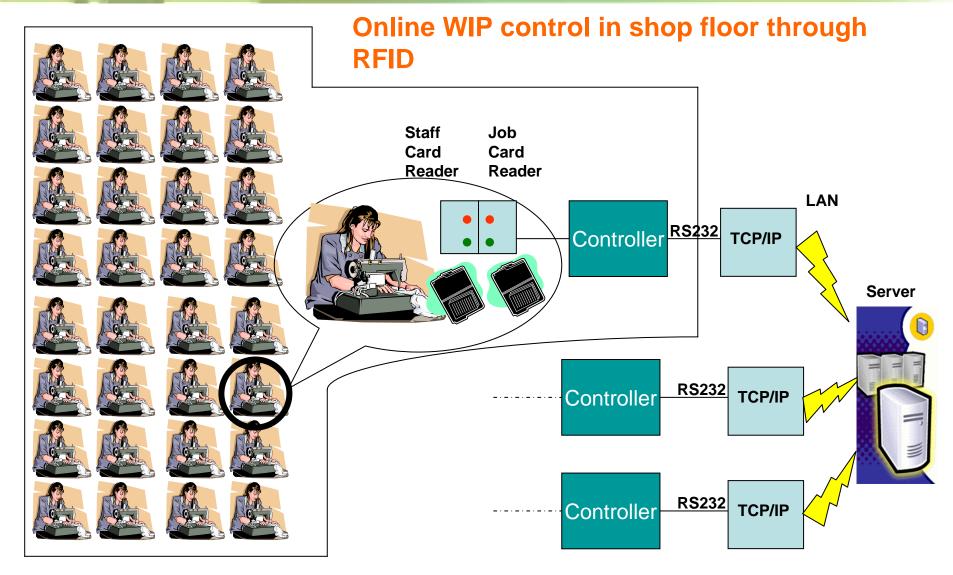
16G

000030

Stitch









Efficiency "Killers"



Human Errors and Garbage information

Inaccurate Costing Information

Too many samples and development work

Staff overloaded worsen by bad habit

Manual follow up process

Poor communication between departments

Lack of management information

Poor communication with buyers and suppliers







Demonstration



We can communicate with our buyers and suppliers easily on Internet using "InfoPath Technology"

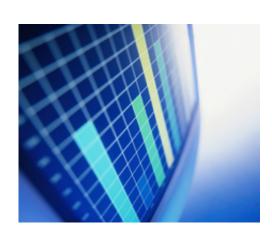
- Excel Engine
- WIP updating
- Request for Quote





Download and Upload Via Email!





Goal

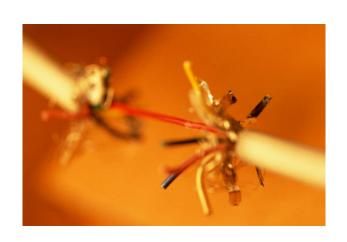


Goal

- Seamless supply chain process
- B2B process with high inter-connectivity
- Minimize Internal redundancy
- Better reporting and improved accountability
- Minimize inventory due to end-to-end supply chain transparency
- Customers see what they want, when they want, where they want







Major Challenge



Major Challenges

- How well the ERP can fit to streamline the supply chain business process?
- How well the organization can implement the ERP and to restructure the process?



- How well the information captured is processed, reported and analyzed?
- How well the ERP is inter-connected
- How well the information is protected and controlled?



MSC – Company Background

- Founded in 1989
- 1ST Apparel Application in 1995
- Over 200 corporate clients; approx. 8,000 users
- Experienced in both computer and soft goods industries
- Technology solutions provider in the textile and apparel industry for ODM, OEM, Traders and Buying offices
- With 'Zoom' technology, the solution allows high speed communication in remote locations





MSC Client Reference

ANNTAYLOR







TRINITY TEXTILES LTD.















F.LLI CERRUTI DAL 1881



For more information please contact

simon.lum@msc-global.com

Thank You!!

